



HQ USAF Warfare Center

Nevada Joint Military Affairs Committee



**Colonel Rick Boutwell
99 ABW/CC
10 Feb 2015**

**This Briefing is:
UNCLASSIFIED**

Enable Success Through Innovative Base Support



Overview

- **Mission / Vision / Priorities**
- **Installation Overview**
- **Compatible Growth**
- **Community Partnerships**
- **MILCON**



Mission / Vision / Priorities

■ ***Mission***

- Developing innovative leaders and full spectrum capabilities through responsive, realistic, and relevant AF and Joint testing, tactics development, and advanced training across all levels of war.

■ ***Vision***

- A team of innovative, highly skilled Airmen providing effective weapons, tactics, and command and control integrated across air, space and cyberspace for the Joint Force Commander.

■ ***Priorities***

- Enable On-time F-35 Initial Operational Capability Declarations
- Maximize Testing, Tactics, and Training to Enhance Total Force Integration of Air, Space, and Cyberspace
- Lead Implementation of Realistic and Relevant Live, Virtual, and Constructive Exercise and Training Across the Air Force and Joint Communities
- Strengthen Joint Warfighting Capabilities and Thinking in a Contested, Degraded, and Operationally-Limited Environment

TESTING - TACTICS - TRAINING - INNOVATION - INTEGRATION

99th Air Base Wing

Mission

- Enable Success through Innovative Base Support

Vision

- Every Airman in the 99 ABW:
 - Knows their customer
 - Understands what their customer values
 - Aligns their priorities with their customer's measures of success
 - Takes measurable actions to solve customer problems

Priorities

1. Improve service and support to Airmen and Families
2. Develop and sustain lean, flat, synergistic organizations and processes focused on customer priorities
3. Find innovative ways to align resources with priorities and trade capacity for capability
4. Support economic growth compatible with military requirements





GEN
CARLISLE

Nellis & Creech Leadership



MAJ GEN
POLUMBO



MAJ GEN
SILVERIA



LT GEN
NOWLAND



LT GEN
HESTERMAN



BRIG GEN
SHORT



COL
BOUTWELL



COL
DEMPSEY



COL
CLUFF



LT COL
PIFER



COL
SMITH



COL
GRYNKEWICH



99 ABW Leadership



99ABW/CCC



99 ABW/CC



99 ABW/CV



99 MDG/CC



799 ABG/CC



99 MSG/CC



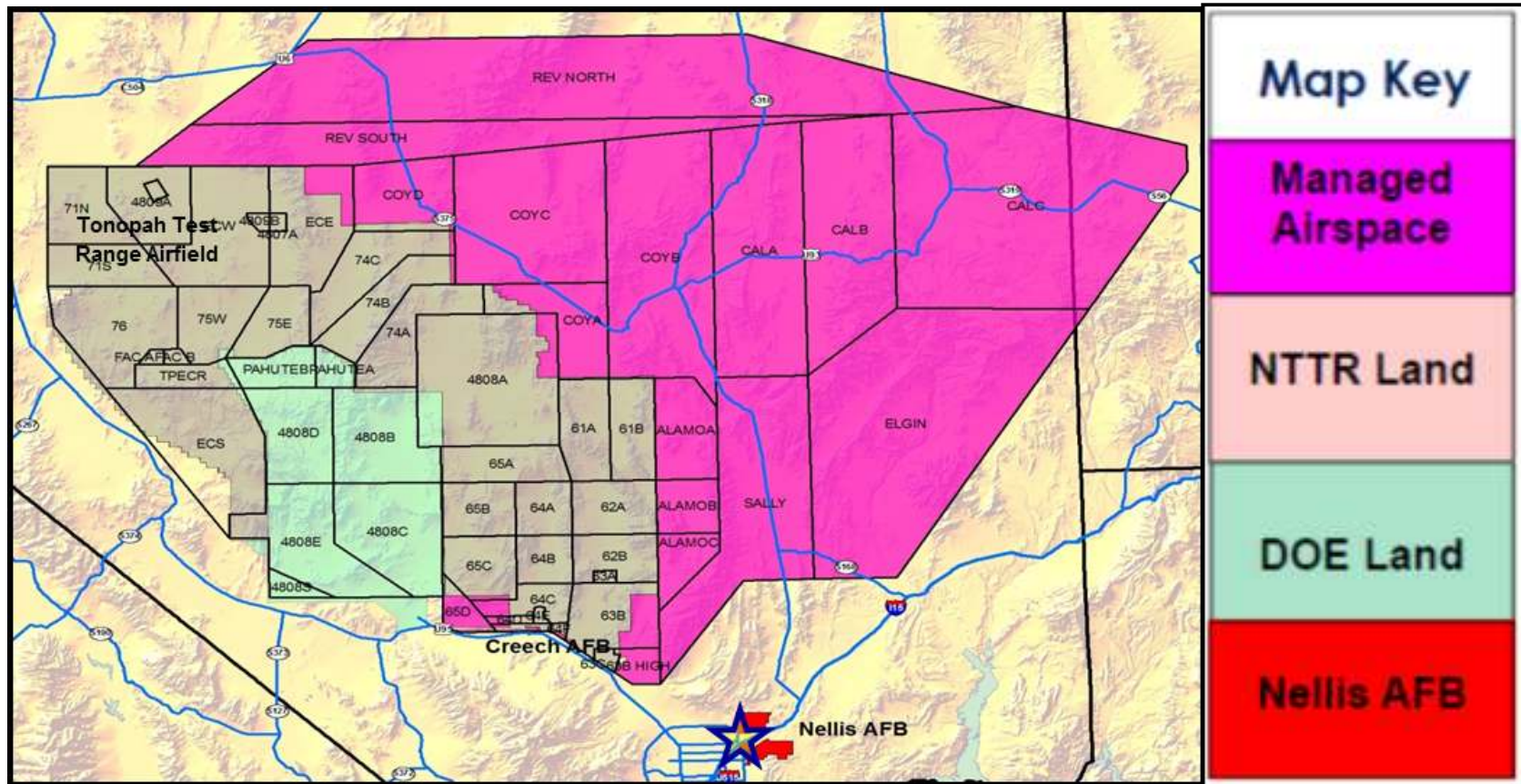
5 Wings, 52 Mission Partners



Enable Success Through Innovative Base Support



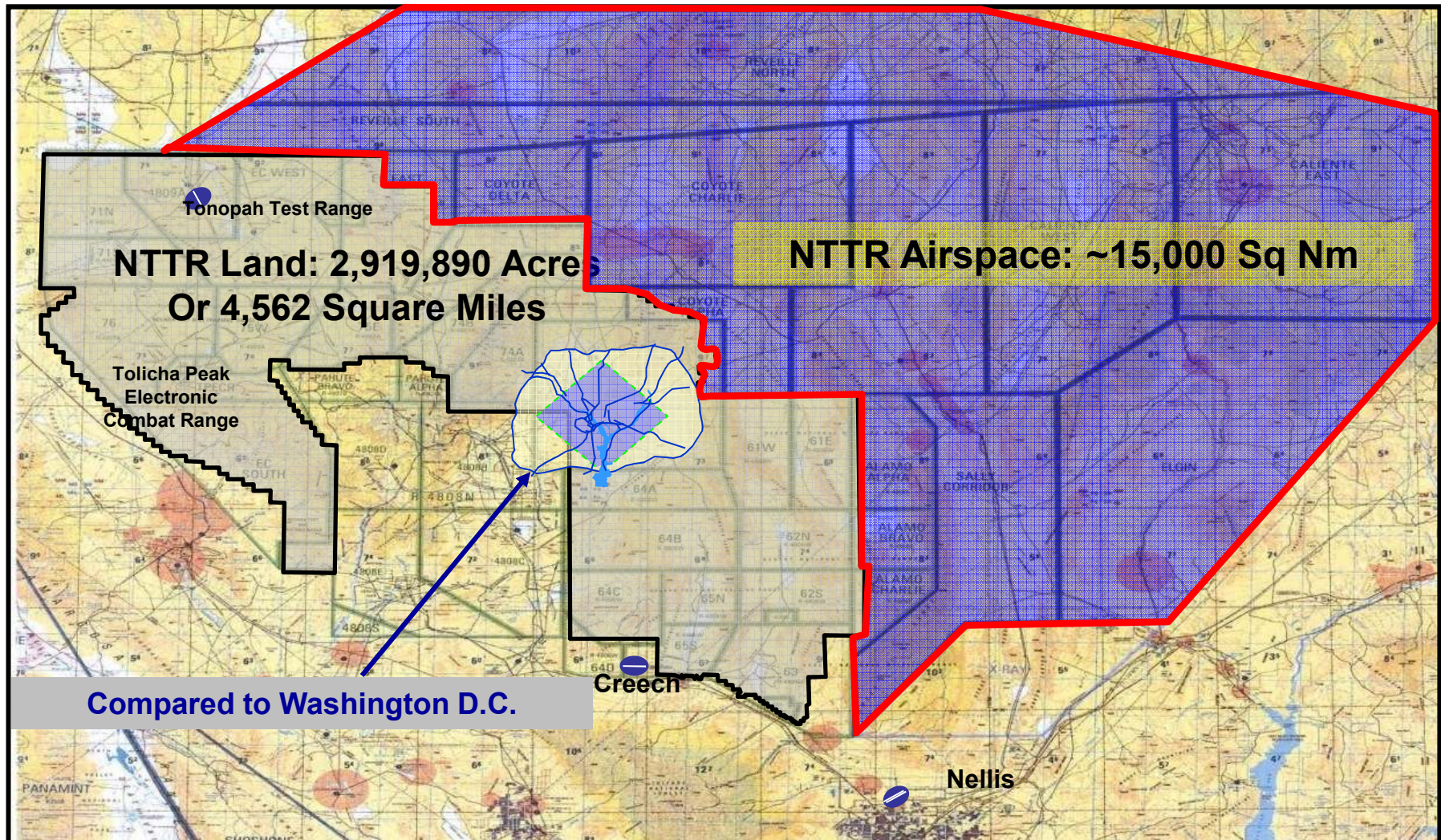
Nellis Installation Complex



Enable Success Through Innovative Base Support



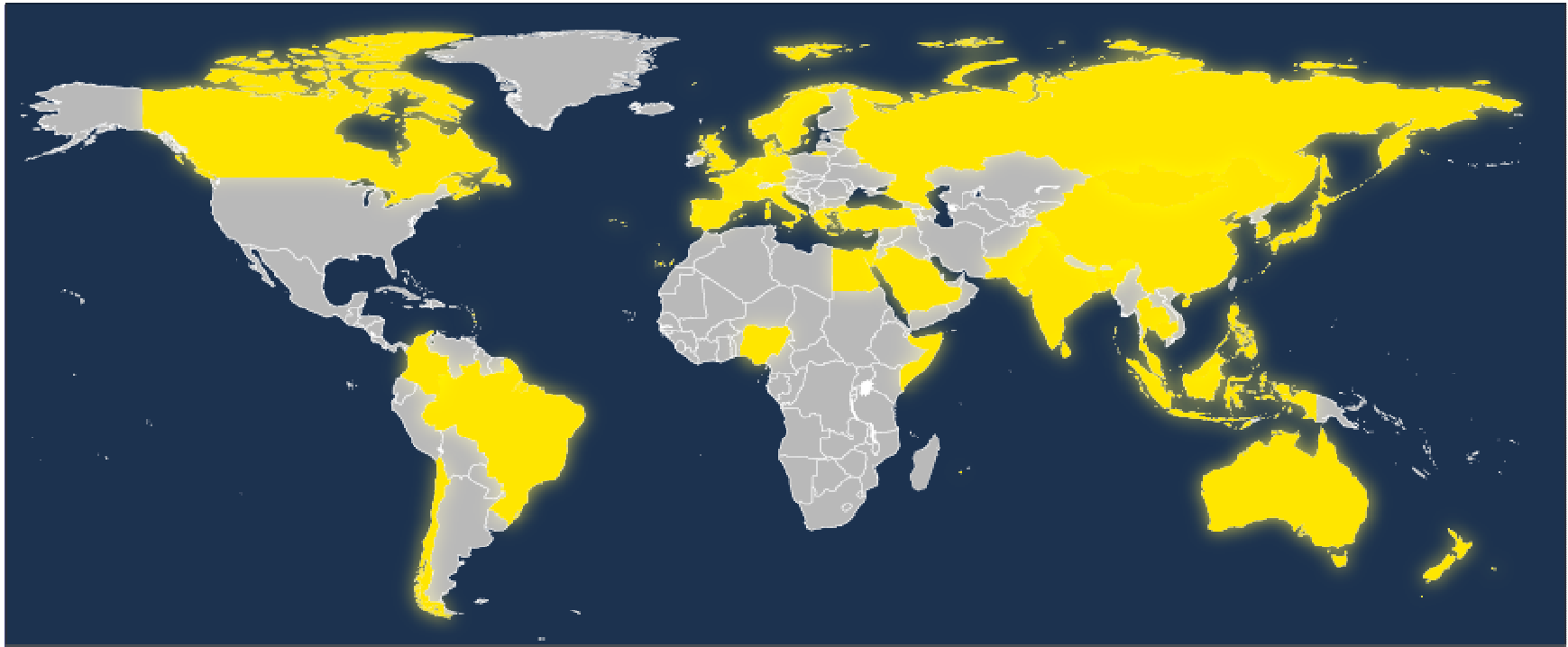
Installation Complex



Enable Success Through Innovative Base Support



The World Comes to Nellis

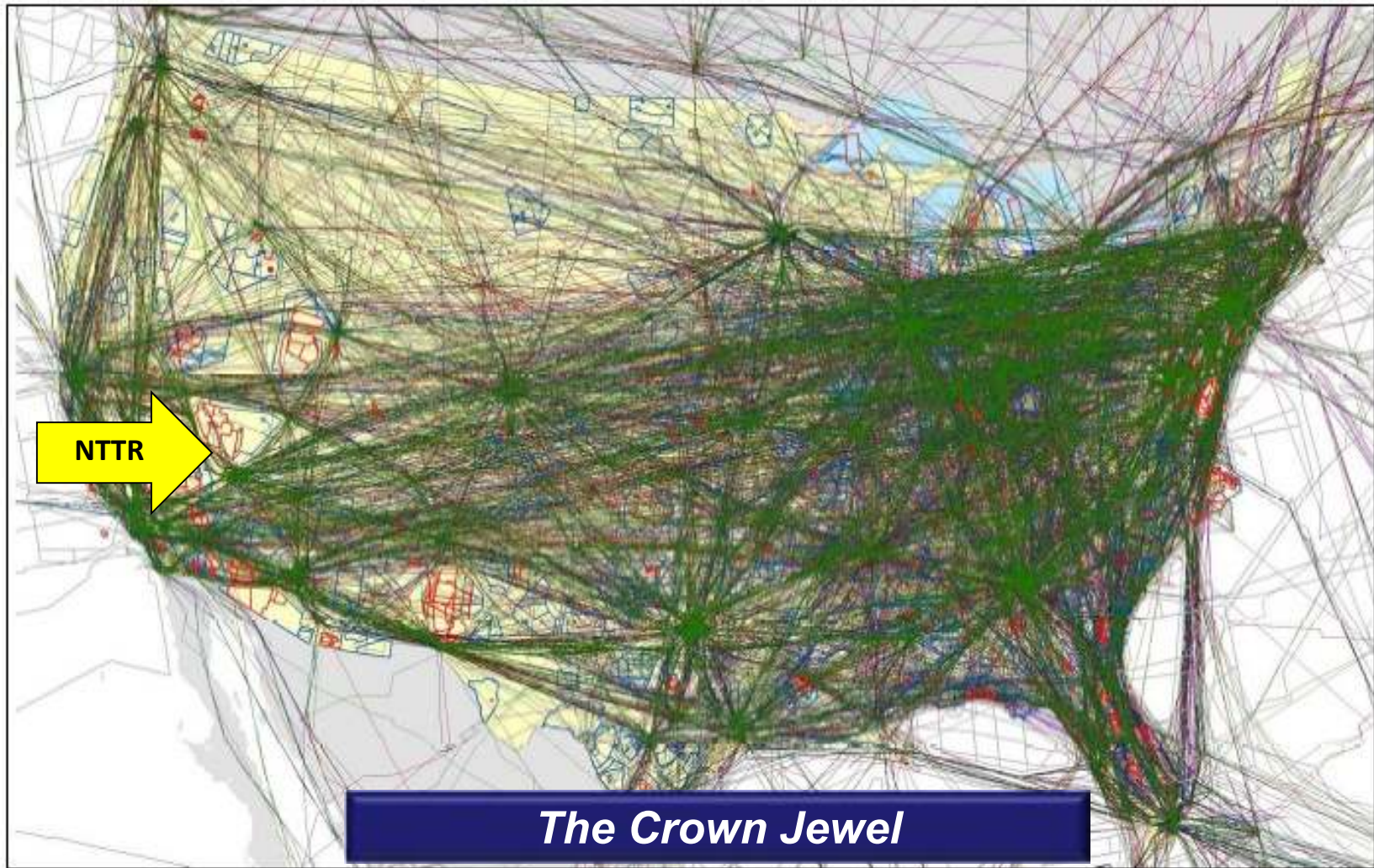


- 45 countries have sent official delegations to Nellis
- 250 guests on SECDEF/CJCS/CSAF directed visits per year
- 400 international participants in Nellis exercises per year

Enable Success Through Innovative Base Support



5 Hours of FAA Civil Tracks



Enable Success Through Innovative Base Support



Addition to the Mission



Enable Success Through Innovative Base Support



Community Interface

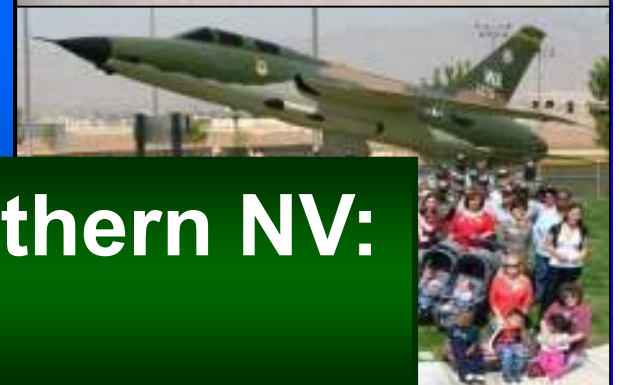
- **Civilian Military Council**
 - **Clark County Board of Commissioners**
 - **Mayors of Las Vegas, N. Las Vegas, Henderson, Boulder City, Mesquite**
- **Nevada Joint Military Affairs Committee**
- **Nellis Support Team**
- **Honorary Commander Program**
- **Clark County School District**
- **METRO Chamber of Commerce**
- **Las Vegas Global Economic Alliance**



Community & Economic Impact



■ Military	10,000
■ DoD Civilians	1,100
■ NAF	500
■ AAFES	400
■ Contractors	1,000
■ Dependents	26,000
■ Retirees	27,000



**Total Contribution to Southern NV:
\$5.1 Billion**



“Compatible Growth” Strategy

- **Consistent, Comprehensive, Cross-Functional**
 - **Strategic Focus: Long-term Mission Sustainment**
- **Support Positive Initiatives While Minimizing Negative Mission Impact**
- **Multi-prong engagement, partnership, & strategic comm**
 - **Installation & DoD**
 - **State & Local Gov’t & Private developers**
 - **Department of Interior, Energy, Transportation, Agriculture**
 - **Congress**

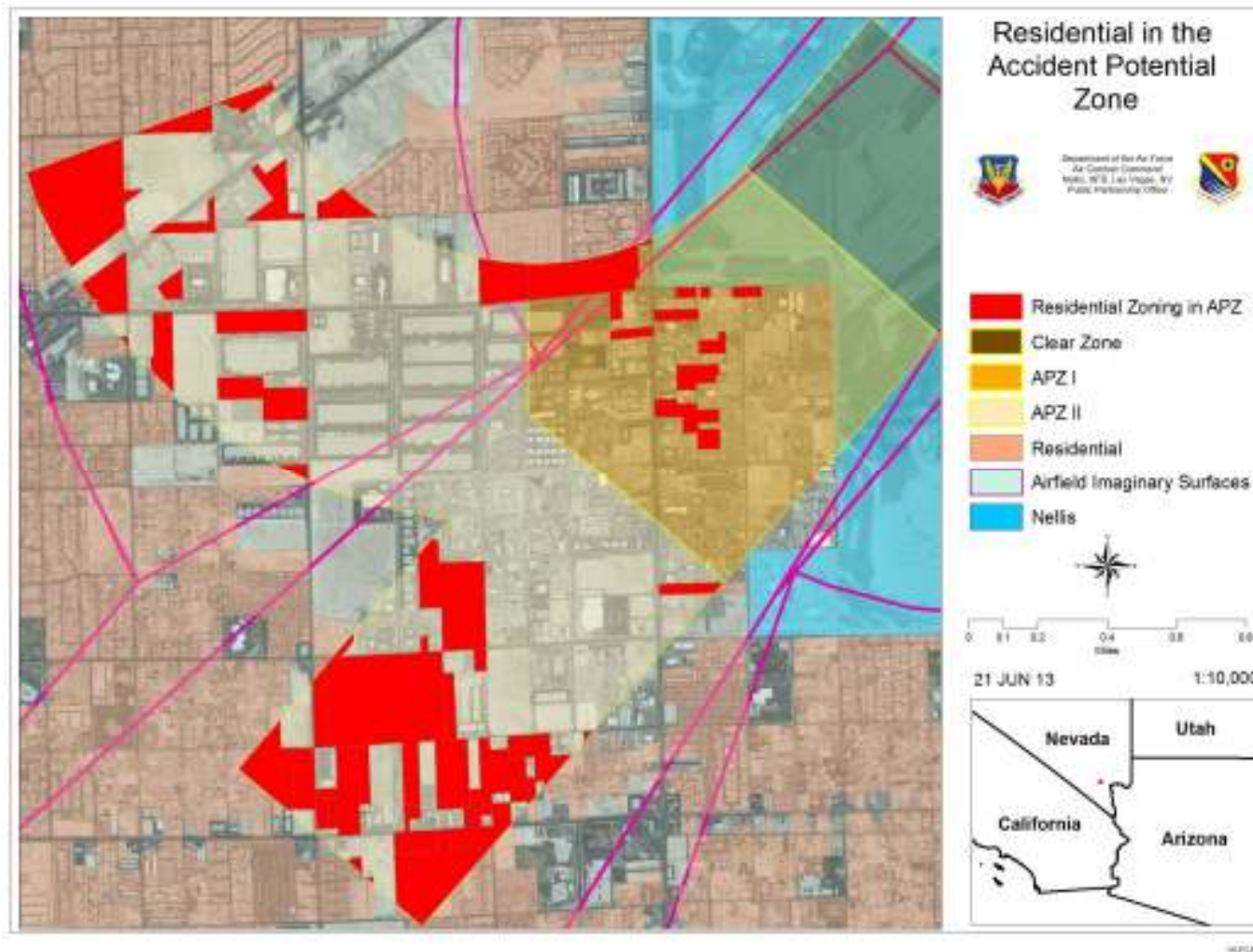


Built on Transparency and Trust

Enable Success Through Innovative Base Support



Strategic Reality



Enable Success Through Innovative Base Support



Current Development Concerns

- **The Nellis Compatible Community Partnership Team has been working closely with local, state and federal officials on the following areas of concern:**
 - **Tule Springs Fossil Beds National Monument Act of 2013**
Concern: Preserve Air Force over flight rights in the corridor
 - **Southern Nevada Public Lands (SNPL) Management Act**
Concern: Land provided for public sale is within Nellis approach/departure corridor
 - **NTTR Buffer**
Concern: Working with public agencies to ensure any new projects in “buffer” are evaluated for range impact

Goal: Continue to work with all stake holders to ensure compatible DoD and community growth



Other Encroachment Challenges

- **Remotely Piloted Aircraft (RPA) / Unmanned Aerial Systems (UAS)**
 - Nevada chosen as one of six states to participate in Federal Aviation Administration (FAA) Test Site for RPA / UAS National Airspace Integration Program



Community Partnership Initiative (CPI)

- **Public-Public; Public-Private Partnerships (P4)**
 - Offer a means to leverage the capabilities and resources of military installations, local governments or commercial entities to reduce operating costs and the cost of services while retaining or enhancing quality
- **What Partnerships Are Not...**
 - Transferring risk from one partner to the other
 - Trying to USE the partner's funding sources to supplement for own lack of resources
- **SECDEF: *"Close participation between DoD and communities is crucial...in an era of austerity."***

Nellis and Local Community Leadership is key!



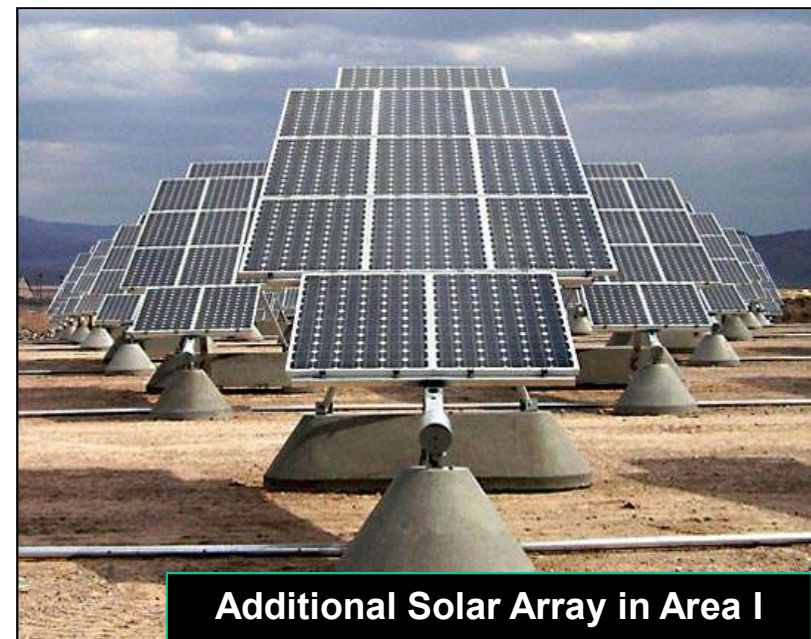
CPI Success Stories



Enable Success Through Innovative Base Support



CPI Current Initiatives



Enable Success Through Innovative Base Support



Other Issues

- **Renewal of NTTR Land Withdrawl**
- **H.R.4253 - Bureau of Land Management Withdrawn Military Lands Efficiency and Savings Act**
- **Desert National Wildlife Refuge**



**“As goes Nellis...As goes
the Air Force”**

QUESTIONS?